



# The Toyota Way Fieldbook

*Jeffrey Liker, David Meier*

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*The Toyota Way Fieldbook* is a companion to the international bestseller *The Toyota Way*. *The Toyota Way Fieldbook* builds on the philosophical aspects of Toyota's operating systems by detailing the concepts and providing practical examples for application that leaders need to bring Toyota's success-proven practices to life in any organization. *The Toyota Way Fieldbook* will help other companies learn from Toyota and develop systems that fit their unique cultures.

The book begins with a review of the principles of the Toyota Way through the 4Ps model-Philosophy, Processes, People and Partners, and Problem Solving. Readers looking to learn from Toyota's lean systems will be provided with the inside knowledge they need to

- Define the companies purpose and develop a long-term philosophy
- Create value streams with connected flow, standardized work, and level production
- Build a culture to stop and fix problems
- Develop leaders who promote and support the system
- Find and develop exceptional people and partners
- Learn the meaning of true root cause problem solving
- Lead the change process and transform the total enterprise

The depth of detail provided draws on the authors combined experience of coaching and supporting companies in lean transformation. Toyota experts at the Georgetown, Kentucky plant, formally trained David Meier in TPS. Combined with Jeff Liker's extensive study of Toyota and his insightful knowledge the authors have developed unique models and ideas to explain the true philosophies and principles of the Toyota Production System.

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